

**BCWS Op Cash Flows Statement-Mar 2017**

WATER FUND	% of Fiscal Year Completed: 75.0%				PRIOR YEAR				
	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var	
<b>REVENUES:</b>									
Rate & Service Charges	9,478,955	6,873,788	72.5%	-2.5%	9,516,104	7,499,086	78.8%	3.8%	
Impact Fees	1,350,000	1,371,141	101.6%	26.6%	1,890,000	1,791,268	94.8%	19.8%	
Connection Fees	1,050,000	1,092,772	104.1%	29.1%	1,470,000	1,275,967	86.8%	11.8%	
Other Revenues	185,000	200,244	108.2%	33.2%	277,000	1,020,866	368.5%	293.5%	
<b>NON-OPERATING REVENUES:</b>									
Gain(Loss) on Sale of Assets	9,175	21,397	233.2%	158.2%	74,223	-	0.0%	-75.0%	
<b>TOTAL REVENUES</b>	<b>12,073,130</b>	<b>9,559,342</b>	<b>79.2%</b>	<b>4.2%</b>	<b>13,227,327</b>	<b>11,587,187</b>	<b>87.6%</b>	<b>12.6%</b>	
<b>TOTAL AVAILABLE REVENUE</b>	<b>5,898,134</b>	<b>4,569,454</b>	<b>77.5%</b>	<b>2.5%</b>	<b>6,148,741</b>	<b>5,904,480</b>	<b>96.0%</b>	<b>21.0%</b>	
<i>(After R&amp;R Transfers)</i>									
<b>EXPENDITURES:</b>	<b>Budget 15-16</b>	<b>Mar-16</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 16-17</b>	<b>Mar-17</b>	<b>% Spent</b>	<b>% Var</b>	
Personnel Costs	3,372,152	2,156,117	63.9%	-11.1%	3,600,050	2,255,030	62.6%	-12.4%	
Contractual Services	508,401	216,580	42.6%	-32.4%	517,753	193,532	37.4%	-37.6%	
Maint & Repairs	680,610	331,119	48.7%	-26.3%	614,920	272,568	44.3%	-30.7%	
Utilities	1,670,798	1,163,822	69.7%	-5.3%	2,000,818	1,527,472	76.3%	1.3%	
Office Expenses	898,493	800,012	89.0%	14.0%	977,901	953,977	97.6%	22.6%	
Insurance	135,000	103,847	76.9%	1.9%	150,000	96,953	64.6%	-10.4%	
Other Expenses	355,051	31,702	8.9%	-66.1%	159,501	28,098	17.6%	-57.4%	
<b>TOTAL OPERATING EXPENSE</b>	<b>7,620,505</b>	<b>4,803,199</b>	<b>63.0%</b>	<b>-12.0%</b>	<b>8,020,943</b>	<b>5,327,631</b>	<b>66.4%</b>	<b>-8.6%</b>	
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				14.4%	<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				29.6%
Capital Equipment	780,710	377,785	48.4%	-26.6%	935,260	599,841	64.1%	-10.9%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>8,401,215</b>	<b>5,180,984</b>	<b>61.7%</b>	<b>-13.3%</b>	<b>8,956,203</b>	<b>5,927,472</b>	<b>66.2%</b>	<b>-8.8%</b>	
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				15.8%	<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				29.8%

WATER & SEWER FUND	PRIOR YEAR				CURRENT YEAR				
	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var	
<b>REVENUES:</b>									
Rate & Service Charges	37,192,552	27,423,318	73.7%	-1.3%	37,808,243	28,576,226	75.6%	0.6%	
Impact Fees	3,850,000	4,444,194	115.4%	40.4%	5,390,000	6,347,848	117.8%	42.8%	
Connection Fees	2,300,000	2,376,997	103.3%	28.3%	3,220,000	3,073,867	95.5%	20.5%	
Other Revenues	711,500	754,790	106.1%	31.1%	905,500	2,273,973	251.1%	176.1%	
<b>NON-OPERATING REVENUES:</b>									
Interest Income	25,000	23,024	92.1%	17.1%	20,000	90	0.5%	-74.5%	
Gain(Loss) on Sale of Assets	105,975	106,609	100.6%	25.6%	383,378	168,018	43.8%	-31.2%	
<b>TOTAL REVENUES</b>	<b>44,185,027</b>	<b>35,128,932</b>	<b>79.5%</b>	<b>4.5%</b>	<b>47,727,121</b>	<b>40,440,022</b>	<b>84.7%</b>	<b>9.7%</b>	
<b>TOTAL AVAILABLE REVENUE</b>	<b>25,084,743</b>	<b>19,247,025</b>	<b>76.7%</b>	<b>1.7%</b>	<b>27,556,066</b>	<b>23,006,383</b>	<b>83.5%</b>	<b>8.5%</b>	
<i>(After R&amp;R Transfers)</i>									
<b>EXPENDITURES:</b>	<b>Budget 15-16</b>	<b>Mar-16</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 16-17</b>	<b>Mar-17</b>	<b>% Spent</b>	<b>% Var</b>	
Personnel Costs	10,608,223	7,005,926	66.0%	-9.0%	11,889,291	7,057,191	59.4%	-15.6%	
Contractual Services	2,003,892	983,701	49.1%	-25.9%	2,024,968	922,887	45.6%	-29.4%	
Maint & Repairs	3,562,931	2,339,875	65.7%	-9.3%	3,456,104	2,822,355	81.7%	6.7%	
Utilities	3,779,318	2,428,189	64.2%	-10.8%	4,262,538	2,745,745	64.4%	-10.6%	
Office Expenses	1,935,768	1,425,683	73.6%	-1.4%	2,194,298	1,610,555	73.4%	-1.6%	
Insurance	330,000	242,310	73.4%	-1.6%	365,000	226,225	62.0%	-13.0%	
Other Expenses	1,380,957	150,965	10.9%	-64.1%	1,423,984	207,824	14.6%	-60.4%	
<b>TOTAL OPERATING EXPENSE</b>	<b>23,601,089</b>	<b>14,576,649</b>	<b>61.8%</b>	<b>-13.2%</b>	<b>25,616,183</b>	<b>15,592,782</b>	<b>60.9%</b>	<b>-14.1%</b>	
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				17.7%	<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				23.9%
Capital Equipment	1,483,650	840,755	56.7%	-18.3%	1,939,440	1,474,682	76.0%	1.0%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>25,084,739</b>	<b>15,417,404</b>	<b>61.5%</b>	<b>-13.5%</b>	<b>27,555,623</b>	<b>17,067,463</b>	<b>61.9%</b>	<b>-13.1%</b>	
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				18.0%	<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				22.8%

*Note-The bulk of Solid Waste Revenues are collected from Dec-Feb*

SOLID WASTE	% of FY Completed (Revenue): 90.2%				PRIOR YEAR				
	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var	
<b>REVENUES:</b>									
Landfill User Fee Revenue	7,815,400	7,510,034	96.1%	5.9%	8,251,490	7,994,102	96.9%	6.7%	
Salvage Revenue	259,500	71,304	27.5%	-62.7%	134,500	111,737	83.1%	-7.1%	
Tipping Fees	3,303,173	2,044,338	61.9%	-28.3%	3,389,000	2,870,037	84.7%	-5.5%	
Total Other Revenues	252,260	60,593	24.0%	-66.2%	69,800	65,620	94.0%	3.8%	
<b>NON-OPERATING REVENUES:</b>									
Interest Income	500	108	21.6%	-68.6%	170	-	0.0%	-90.2%	
Gain(Loss) on Sale of Assets	108,500	13,646	12.6%	-77.6%	250,200	193,682	77.4%	-12.8%	
<b>TOTAL REVENUES</b>	<b>11,739,333</b>	<b>9,700,023</b>	<b>82.6%</b>	<b>-7.6%</b>	<b>12,095,160</b>	<b>11,235,180</b>	<b>92.9%</b>	<b>2.7%</b>	
<b>TOTAL AVAILABLE REVENUE</b>	<b>9,325,013</b>	<b>8,668,113</b>	<b>93.0%</b>	<b>2.8%</b>	<b>9,118,030</b>	<b>9,002,332</b>	<b>98.7%</b>	<b>8.5%</b>	
<i>(After R&amp;R Transfers)</i>									
<b>EXPENDITURES:</b>	<b>Budget 15-16</b>	<b>Mar-16</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 16-17</b>	<b>Mar-17</b>	<b>% Spent</b>	<b>% Var</b>	
Personnel Costs	4,308,051	2,755,659	64.0%	-11.0%	4,577,182	2,755,198	60.2%	-14.8%	
Contractual Services	510,262	633,933	124.2%	49.2%	596,329	291,609	48.9%	-26.1%	
Maint & Repairs	2,032,708	912,401	44.9%	-30.1%	1,825,353	1,148,540	62.9%	-12.1%	
Utilities	188,400	63,040	33.5%	-41.5%	180,300	73,567	40.8%	-34.2%	
Office Expenses	247,034	148,982	60.3%	-14.7%	292,742	159,129	54.4%	-20.6%	
Insurance	135,000	103,847	76.9%	1.9%	150,000	96,953	64.6%	-10.4%	
Other Expenses	556,906	43,688	7.8%	-67.2%	511,138	67,932	13.3%	-61.7%	
<b>TOTAL OPERATING EXPENSE</b>	<b>7,978,361</b>	<b>4,661,550</b>	<b>58.4%</b>	<b>-16.6%</b>	<b>8,133,044</b>	<b>4,592,839</b>	<b>56.5%</b>	<b>-18.5%</b>	
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				19.3%	<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				27.1%
Capital Equipment	443,650	493,803	111.3%	36.3%	984,960	566,208	57.5%	-17.5%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>8,422,011</b>	<b>5,155,353</b>	<b>61.2%</b>	<b>-13.8%</b>	<b>9,118,004</b>	<b>5,159,047</b>	<b>56.6%</b>	<b>-18.4%</b>	
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				16.5%	<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				27.0%

SEWER FUND	PRIOR YEAR				CURRENT YEAR				
	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var	
<b>REVENUES:</b>									
Rate & Service Charges	27,713,597	20,549,530	74.1%	-0.9%	28,292,139	21,077,139	74.5%	-0.5%	
Impact Fees	2,500,000	3,073,053	122.9%	47.9%	3,500,000	4,556,580	130.2%	55.2%	
Connection Fees	1,250,000	1,284,225	102.7%	27.7%	1,750,000	1,797,900	102.7%	27.7%	
Other Revenues	526,500	554,546	105.3%	30.3%	628,500	1,253,108	199.4%	124.4%	
<b>NON-OPERATING REVENUES:</b>									
Interest Income	25,000	23,024	92.1%	17.1%	20,000	90	0.5%	-74.5%	
Gain(Loss) on Sale of Assets	96,800	85,212	88.0%	13.0%	309,155	168,018	54.3%	-20.7%	
<b>TOTAL REVENUES</b>	<b>32,111,897</b>	<b>25,569,590</b>	<b>79.6%</b>	<b>4.6%</b>	<b>34,499,794</b>	<b>28,852,835</b>	<b>83.6%</b>	<b>8.6%</b>	
<b>TOTAL AVAILABLE REVENUE</b>	<b>19,186,609</b>	<b>14,677,571</b>	<b>76.5%</b>	<b>1.5%</b>	<b>21,407,325</b>	<b>17,101,903</b>	<b>79.9%</b>	<b>4.9%</b>	
<i>(After R&amp;R Transfers)</i>									
<b>EXPENDITURES:</b>	<b>Budget 15-16</b>	<b>Mar-16</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 16-17</b>	<b>Mar-17</b>	<b>% Spent</b>	<b>% Var</b>	
Personnel Costs	7,236,071	4,849,809	67.0%	-8.0%	8,289,241	4,802,161	57.9%	-17.1%	
Contractual Services	1,495,491	767,121	51.3%	-23.7%	1,507,215	729,354	48.4%	-26.6%	
Maint & Repairs	2,882,321	2,008,756	69.7%	-5.3%	2,841,184	2,549,788	89.7%	14.7%	
Utilities	2,108,520	1,264,367	60.0%	-15.0%	2,261,720	1,218,273	53.9%	-21.1%	
Office Expenses	1,037,275	625,671	60.3%	-14.7%	1,216,397	656,578	54.0%	-21.0%	
Insurance	195,000	138,463	71.0%	-4.0%	215,000	129,271	60.1%	-14.9%	
Other Expenses	1,025,906	119,263	11.6%	-63.4%	1,264,483	179,725	14.2%	-60.8%	
<b>TOTAL OPERATING EXPENSE</b>	<b>15,980,584</b>	<b>9,773,450</b>	<b>61.2%</b>	<b>-13.8%</b>	<b>17,595,240</b>	<b>10,265,150</b>	<b>58.3%</b>	<b>-16.7%</b>	
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				15.3%	<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				21.5%
Capital Equipment	702,940	462,970	65.9%	-9.1%	1,004,180	874,841	87.1%	12.1%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>16,683,524</b>	<b>10,236,420</b>	<b>61.4%</b>	<b>-13.6%</b>	<b>18,599,420</b>	<b>11,139,991</b>	<b>59.9%</b>	<b>-15.1%</b>	
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				15.1%	<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				20.0%

# BCWS Op Cash Flows Statement-Mar 2017

**% of Fiscal Year Completed: 75.0%**

## PRIOR YEAR

## CURRENT YEAR

ALL FUNDS	PRIOR YEAR				CURRENT YEAR			
	Budget 15-16	Mar-16	% Collected	% Var	Budget 16-17	Mar-17	% Collected	% Var
<b>REVENUES:</b>								
Rate, Service, User Fees & Charges	45,007,952	34,933,352	77.6%	2.6%	46,059,733	36,570,328	79.4%	4.4%
Impact Fees	3,850,000	4,444,194	115.4%	40.4%	5,390,000	6,347,848	117.8%	42.8%
Connection Fees	2,300,000	2,376,997	103.3%	28.3%	3,220,000	3,073,867	95.5%	20.5%
Salvage & Tipping Fees	3,562,673	2,115,642	59.4%	-15.6%	3,523,500	2,981,774	84.6%	9.6%
Other Revenues	963,760	815,383	84.6%	9.6%	975,300	2,339,594	239.9%	164.9%
<b>NON-OPERATING REVENUES:</b>								
Interest Income	25,500	23,132	90.7%	15.7%	20,170	90	0.4%	-74.6%
Gain(Loss) on Sale of Assets	214,475	120,255	56.1%	-18.9%	633,578	361,700	57.1%	-17.9%
<b>TOTAL REVENUES</b>	<b>55,924,360</b>	<b>44,828,955</b>	<b>80.2%</b>	<b>5.2%</b>	<b>59,822,281</b>	<b>51,675,202</b>	<b>86.4%</b>	<b>11.4%</b>
(Transfer to R&R)	(22,417,609)	(18,369,903)	81.9%		(21,748,185)	(19,666,487)	90.4%	
<b>TOTAL AVAILABLE REVENUE</b>	<b>33,506,751</b>	26,459,052	79.0%	4.0%	<b>38,074,096</b>	32,008,715	84.1%	9.1%
	Note: \$22.4MM includes Debt Service of \$15.4MM+				Note: \$21.7MM includes Debt Service of \$16.2MM+			
<b>EXPENDITURES:</b>	<b>Budget 15-16</b>	<b>Mar-16</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 16-17</b>	<b>Mar-17</b>	<b>% Spent</b>	<b>% Var</b>
Personnel Costs	14,916,274	9,761,585	65.4%	-9.6%	16,466,473	9,812,389	59.6%	-15.4%
Contractual Services	2,514,154	1,617,634	64.3%	-10.7%	2,621,297	1,214,496	46.3%	-28.7%
Maint & Repairs	5,595,639	3,252,276	58.1%	-16.9%	5,281,457	3,970,805	75.2%	0.2%
Utilities	3,967,718	2,491,229	62.8%	-12.2%	4,442,838	2,819,313	63.5%	-11.5%
Office Expenses	2,182,802	1,574,665	72.1%	-2.9%	2,487,040	1,769,684	71.2%	-3.8%
Insurance	465,000	346,157	74.4%	-0.6%	515,000	323,178	62.8%	-12.2%
Other Expenses	1,937,863	194,653	10.0%	-65.0%	1,935,122	275,756	14.3%	-60.7%
<b>TOTAL OPERATING EXPENSE</b>	<b>31,579,450</b>	<b>19,238,199</b>	<b>60.9%</b>	<b>-14.1%</b>	<b>33,749,227</b>	<b>20,185,621</b>	<b>59.8%</b>	<b>-15.2%</b>
	Operating Expense v. Revenues Variance----->>>				Operating Expense v. Revenues Variance----->>>			
				18.0%				24.3%
Cap Equipment	1,927,300	1,334,558	69.2%	-5.8%	2,924,400	2,040,890	69.8%	-5.2%
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>33,506,750</b>	<b>20,572,757</b>	<b>61.4%</b>	<b>-13.6%</b>	<b>36,673,627</b>	<b>22,226,510</b>	<b>60.6%</b>	<b>-14.4%</b>
	TOTAL Expense v. Revenues Variance----->>>				TOTAL Expense v. Revenues Variance----->>>			
				17.6%				23.5%

## FY16-17 BCWS Monthly Financial Report - WATER FUND

**% of Year Completed: 75.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 13,153,104	\$ 11,587,187	88.1%
Non-Operating Revenue	\$ 74,223	\$ -	0.0%
(Transfer to R&R)	\$ (7,078,586)	\$ (5,682,708)	80.3%
<b>Total Revenue</b>	<b>\$ 6,148,741</b>	<b>\$ 5,904,480</b>	<b>96.0%</b>
Operating Expense	\$ 8,020,943	\$ 5,327,631	66.4%
Non-Operating Expense	\$ 935,260	\$ 599,841	64.1%
<b>Total Expense</b>	<b>\$ 8,956,203</b>	<b>\$ 5,927,472</b>	<b>66.2%</b>

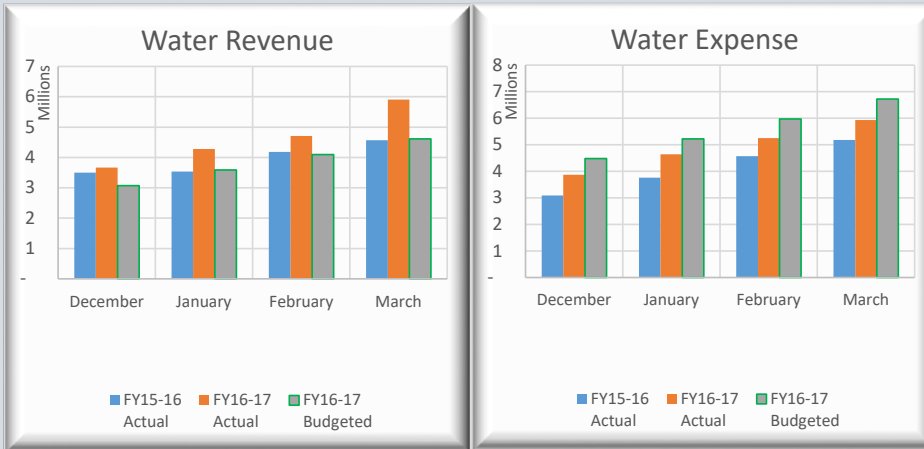
**Budget Report for month of: Mar-17**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 9,516,104	\$ 7,499,086	78.8%
Impact Fees	\$ 1,890,000	\$ 1,791,268	94.8%
Connection Fees	\$ 1,470,000	\$ 1,275,967	86.8%
Other Revenues	\$ 277,000	\$ 1,020,866	368.5%
<b>Total Operating Revenue</b>	<b>\$ 13,153,104</b>	<b>\$ 11,587,187</b>	<b>88.1%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ -	\$ -	
Gain(Loss) on Sale of Assets	\$ 74,223	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 74,223</b>	<b>\$ -</b>	<b>0.0%</b>

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 3,600,050	\$ 2,255,030	62.6%
Contractual Services	\$ 517,753	\$ 193,532	37.4%
Maintenance & Repairs	\$ 614,920	\$ 272,568	44.3%
Utilities	\$ 2,000,818	\$ 1,527,472	76.3%
Office Expenses	\$ 977,901	\$ 953,977	97.6%
Insurance	\$ 150,000	\$ 96,953	64.6%
Other Expenses	\$ 159,501	\$ 28,098	17.6%
<b>Total Operating Expense</b>	<b>\$ 8,020,943</b>	<b>\$ 5,327,631</b>	<b>66.4%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 935,260	\$ 599,841	64.1%
<b>Total Non-Operating Expense</b>	<b>\$ 935,260</b>	<b>\$ 599,841</b>	<b>64.1%</b>



## FY16-17 BCWS Monthly Financial Report - SEWER FUND

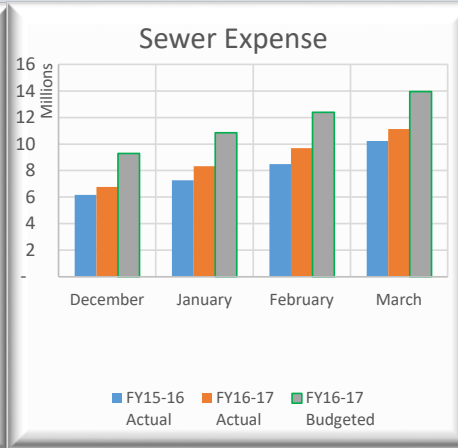
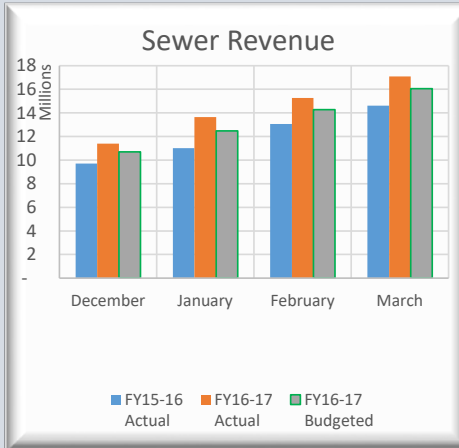
**% of Year Completed: 75.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 34,170,639	\$ 28,684,727	83.9%
Non-Operating Revenue	\$ 329,155	\$ 168,108	51.1%
(Transfer to R&R)	\$ (13,092,469)	\$ (11,750,932)	89.8%
<b>Total Revenue</b>	<b>\$ 21,407,325</b>	<b>\$ 17,101,903</b>	<b>79.9%</b>
Operating Expense	\$ 17,595,240	\$ 10,265,150	58.3%
Non-Operating Expense	\$ 1,004,180	\$ 874,841	87.1%
<b>Total Expense</b>	<b>\$ 18,599,420</b>	<b>\$ 11,139,991</b>	<b>59.9%</b>

**Budget Report for month of: Mar-17**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 28,292,139	\$ 21,077,139	74.5%
Impact Fees	\$ 3,500,000	\$ 4,556,580	130.2%
Connection Fees	\$ 1,750,000	\$ 1,797,900	102.7%
Other Revenues	\$ 628,500	\$ 1,253,108	199.4%
<b>Total Operating Revenue</b>	<b>\$ 34,170,639</b>	<b>\$ 28,684,727</b>	<b>83.9%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 90	0.5%
Gain(Loss) on Sale of Assets	\$ 309,155	\$ 168,018	54.3%
<b>Total Non-Operating Revenue</b>	<b>\$ 329,155</b>	<b>\$ 168,108</b>	<b>51.1%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 8,289,241	\$ 4,802,161	57.9%
Contractual Services	\$ 1,507,215	\$ 729,354	48.4%
Maintenance & Repairs	\$ 2,841,184	\$ 2,549,788	89.7%
Utilities	\$ 2,261,720	\$ 1,218,273	53.9%
Office Expenses	\$ 1,216,397	\$ 656,578	54.0%
Insurance	\$ 215,000	\$ 129,271	60.1%
Other Expenses	\$ 1,264,483	\$ 179,725	14.2%
<b>Total Operating Expense</b>	<b>\$ 17,595,240</b>	<b>\$ 10,265,150</b>	<b>58.3%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,004,180	\$ 874,841	87.1%
<b>Total Non-Operating Expense</b>	<b>\$ 1,004,180</b>	<b>\$ 874,841</b>	<b>87.1%</b>

## FY16-17 BCWS Monthly Financial Report - WATER & SEWER FUND

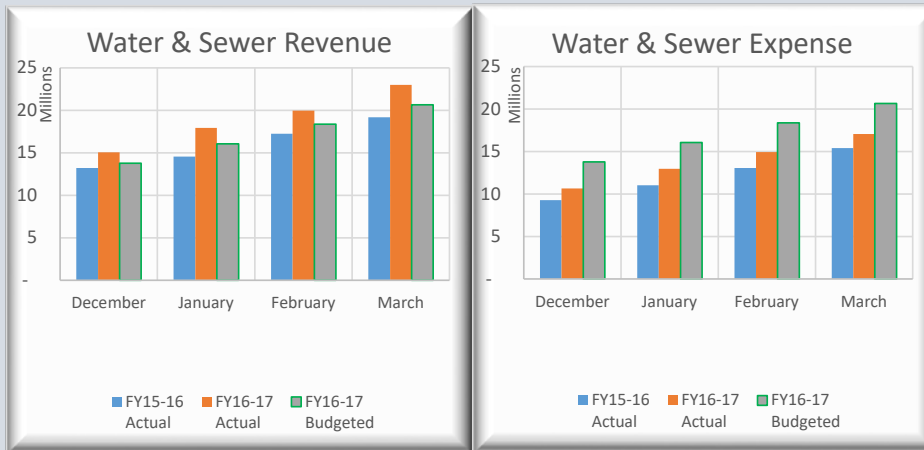
**% of Year Completed: 75.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 47,323,743	\$ 40,271,914	85.1%
Non-Operating Revenue	\$ 403,378	\$ 168,108	41.7%
(Transfer to R&R)	\$ (20,171,055)	\$ (17,433,639)	86.4%
<b>Total Revenue</b>	<b>\$ 27,556,066</b>	<b>\$ 23,006,383</b>	<b>83.5%</b>
Operating Expense	\$ 25,616,183	\$ 15,592,782	60.9%
Non-Operating Expense	\$ 1,939,440	\$ 1,474,682	76.0%
<b>Total Expense</b>	<b>\$ 27,555,623</b>	<b>\$ 17,067,463</b>	<b>61.9%</b>

**Budget Report for month of: Mar-17**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 37,808,243	\$ 28,576,226	75.6%
Impact Fees	\$ 5,390,000	\$ 6,347,848	117.8%
Connection Fees	\$ 3,220,000	\$ 3,073,867	95.5%
Other Revenues	\$ 905,500	\$ 2,273,973	251.1%
<b>Total Operating Revenue</b>	<b>\$ 47,323,743</b>	<b>\$ 40,271,914</b>	<b>85.1%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,000	\$ 90	0.5%
Gain(Loss) on Sale of Assets	\$ 383,378	\$ 168,018	43.8%
<b>Total Non-Operating Revenue</b>	<b>\$ 403,378</b>	<b>\$ 168,108</b>	<b>41.7%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 11,889,291	\$ 7,057,191	59.4%
Contractual Services	\$ 2,024,968	\$ 922,887	45.6%
Maintenance & Repairs	\$ 3,456,104	\$ 2,822,355	81.7%
Utilities	\$ 4,262,538	\$ 2,745,745	64.4%
Office Expenses	\$ 2,194,298	\$ 1,610,555	73.4%
Insurance	\$ 365,000	\$ 226,225	62.0%
Other Expenses	\$ 1,423,984	\$ 207,824	14.6%
<b>Total Operating Expense</b>	<b>\$ 25,616,183</b>	<b>\$ 15,592,782</b>	<b>60.9%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,939,440	\$ 1,474,682	76.0%
<b>Total Non-Operating Expense</b>	<b>\$ 1,939,440</b>	<b>\$ 1,474,682</b>	<b>76.0%</b>

## FY16-17 BCWS Monthly Financial Report - SOLID WASTE FUND

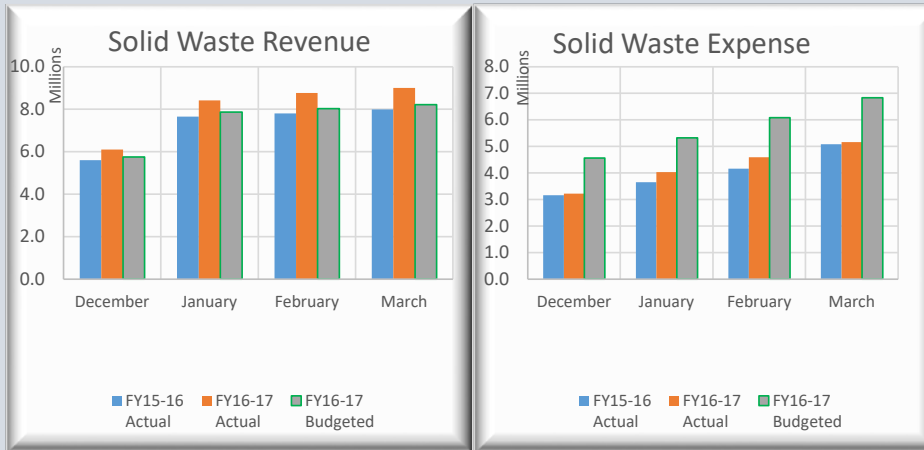
**% of Year Completed: 75.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 11,844,790	\$ 11,041,497	93.2%
Non-Operating Revenue	\$ 250,370	\$ 193,682	77.4%
(Transfer to R&R)	\$ (2,977,130)	\$ (2,232,848)	75.0%
<b>Total Revenue</b>	<b>\$ 9,118,030</b>	<b>\$ 9,002,332</b>	<b>98.7%</b>
Operating Expense	\$ 8,133,044	\$ 4,592,839	56.5%
Non-Operating Expense	\$ 984,960	\$ 566,208	57.5%
<b>Total Expense</b>	<b>\$ 9,118,004</b>	<b>\$ 5,159,047</b>	<b>56.6%</b>

**Budget Report for month of: Mar-17**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 8,251,490	\$ 7,994,102	96.9%
Salvage Revenue	\$ 134,500	\$ 111,737	83.1%
Tipping Fees	\$ 3,389,000	\$ 2,870,037	84.7%
Other Revenues	\$ 69,800	\$ 65,620	94.0%
<b>Total Operating Revenue</b>	<b>\$ 11,844,790</b>	<b>\$ 11,041,497</b>	<b>93.2%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 170	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 250,200	\$ 193,682	77.4%
<b>Total Non-Operating Revenue</b>	<b>\$ 250,370</b>	<b>\$ 193,682</b>	<b>77.4%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 4,577,182	\$ 2,755,198	60.2%
Contractual Services	\$ 596,329	\$ 291,609	48.9%
Maintenance & Repairs	\$ 1,825,353	\$ 1,148,450	62.9%
Utilities	\$ 180,300	\$ 73,567	40.8%
Office Expenses	\$ 292,742	\$ 159,129	54.4%
Insurance	\$ 150,000	\$ 96,953	64.6%
Other Expenses	\$ 511,138	\$ 67,932	13.3%
<b>Total Operating Expense</b>	<b>\$ 8,133,044</b>	<b>\$ 4,592,839</b>	<b>56.5%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 984,960	\$ 566,208	57.5%
<b>Total Non-Operating Expense</b>	<b>\$ 984,960</b>	<b>\$ 566,208</b>	<b>57.5%</b>

## FY16-17 BCWS Monthly Financial Report - ALL FUNDS

**% of Year Completed: 75.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 59,168,533	\$ 51,313,411	86.7%
Non-Operating Revenue	\$ 653,748	\$ 361,791	55.3%
(Transfer to R&R)	\$ (23,148,185)	\$ (19,666,487)	85.0%
<b>Total Revenue</b>	<b>\$ 36,674,096</b>	<b>\$ 32,008,715</b>	<b>87.3%</b>
Operating Expense	\$ 33,749,227	\$ 20,185,621	59.8%
Non-Operating Expense	\$ 2,924,400	\$ 2,040,890	69.8%
<b>Total Expense</b>	<b>\$ 36,673,627</b>	<b>\$ 22,226,510</b>	<b>60.6%</b>

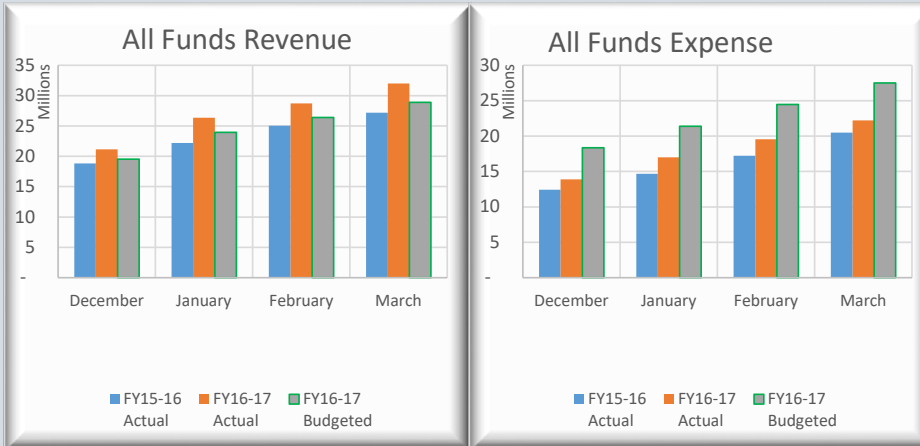
**Budget Report for month of: Mar-17**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Service Charges	\$ 46,059,733	\$ 36,570,328	79.4%
Impact Fees	\$ 5,390,000	\$ 6,347,848	117.8%
Connection Fees	\$ 3,220,000	\$ 3,073,867	95.5%
Salvage Revenue	\$ 134,500	\$ 111,737	83.1%
Tipping Fees	\$ 3,389,000	\$ 2,870,037	84.7%
Other Revenues	\$ 975,300	\$ 2,339,594	239.9%
<b>Total Operating Revenue</b>	<b>\$ 59,168,533</b>	<b>\$ 51,313,411</b>	<b>86.7%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 20,170	\$ 90	0.4%
Gain(Loss) on Sale of Assets	\$ 633,578	\$ 361,700	57.1%
<b>Total Non-Operating Revenue</b>	<b>\$ 653,748</b>	<b>\$ 361,791</b>	<b>55.3%</b>

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 16,466,473	\$ 9,812,389	59.6%
Contractual Services	\$ 2,621,297	\$ 1,214,496	46.3%
Maintenance & Repairs	\$ 5,281,457	\$ 3,970,805	75.2%
Utilities	\$ 4,442,838	\$ 2,819,313	63.5%
Office Expenses	\$ 2,487,040	\$ 1,769,684	71.2%
Insurance	\$ 515,000	\$ 323,178	62.8%
Other Expenses	\$ 1,935,122	\$ 275,756	14.3%
<b>Total Operating Expense</b>	<b>\$ 33,749,227</b>	<b>\$ 20,185,621</b>	<b>59.8%</b>

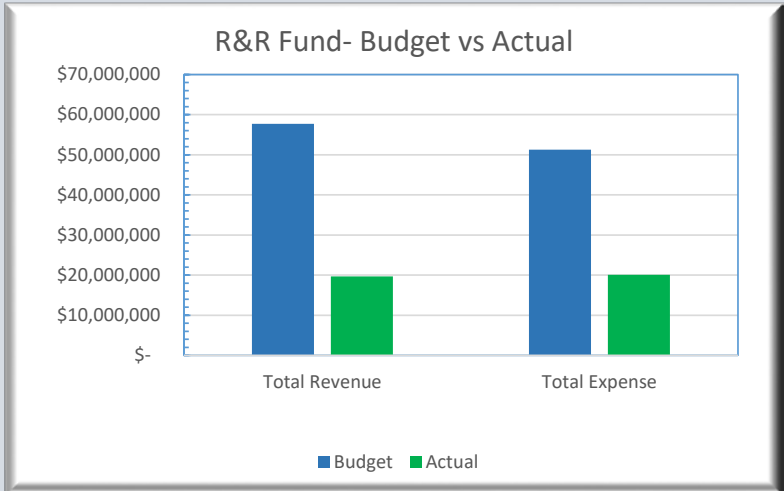
NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 2,924,400	\$ 2,040,890	69.8%
<b>Total Non-Operating Expense</b>	<b>\$ 2,924,400</b>	<b>\$ 2,040,890</b>	<b>69.8%</b>



## FY16-17 BCWS Monthly Financial Report - R&R FUND

**% of Year Completed: 75.0%**

	ACTUAL		% Collected
Beginning Balance	\$ 34,550,070		
Budgeted Rev FY16-17	\$ 23,148,185	\$ 19,666,480	85.0%
Total Revenue	\$ 57,698,255	\$ 19,666,480	
Total Expense	\$ 51,311,009	\$ 20,056,035	39.1%



**Budget Report for month of: Mar-17**

R&R Beginning Balance	07/01/16
	\$ 34,550,070
R&R Proj Current Balance	03/31/17
	\$ 34,160,515

REVENUE	BUDGET	PROJ ACTUAL	% COLLECTED
Trans fr Oper for Debt/Proj	\$ 17,758,185	\$ 13,318,632	75.0%
Trans Imp Fees fr Op Bud	\$ 5,390,000	\$ 6,347,848	117.8%
	\$ -		
<b>Total Budgeted Revenue</b>	<b>\$ 57,698,255</b>	<b>\$ 19,666,480</b>	<b>34.1%</b>

EXPENSE	BUDGET	PROJ ACTUAL	% SPENT
Project Expense	\$ 35,112,500	\$ 12,358,347	35.2%
Debt Principal	\$ 8,701,043	\$ 1,110,445	12.8%
Debt Interest	\$ 7,497,465	\$ 6,587,243	87.9%
<b>Total Budgeted Expense</b>	<b>\$ 51,311,009</b>	<b>\$ 20,056,035</b>	<b>39.1%</b>

\*\*\*Actuals are projected due to the timing of drawdowns and deposits to the R&R fund.\*\*\*