

NO ENTRY REQUIRED ON THIS SHEET - AUTO FILLED FROM OTHER DATA

BCWS Op Cash Flows Statement-Dec 2015

WATER FUND	% of Fiscal Year Completed: 50.0%				PRIOR YEAR				CURRENT YEAR			
	Budget 14-15	Nov-14	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var
<b>REVENUES:</b>												
Rate & Service Charges	8,668,608	3,717,048	42.9%		9,478,955	3,705,325	39.1%					
Impact Fees	1,485,000	725,572	48.9%		1,350,000	1,069,800	79.2%					
Connection Fees	735,000	437,351	59.5%		1,050,000	873,065	83.1%					
Other Revenues	145,500	76,310	52.4%		185,000	139,330	75.3%					
<b>NON-OPERATING REVENUES:</b>												
Gain(Loss) on Sale of Assets	25,950	-	0.0%		9,175	-	0.0%					
<b>TOTAL REVENUES</b>	<b>11,060,058</b>	<b>4,956,281</b>	<b>44.8%</b>	<b>-5.2%</b>	<b>12,073,130</b>	<b>5,787,521</b>	<b>47.9%</b>	<b>-2.1%</b>				
<b>TOTAL AVAILABLE REVENUE</b>	<b>5,364,150</b>	<b>2,476,164</b>	<b>46.2%</b>	<b>-3.8%</b>	<b>5,898,131</b>	<b>2,707,306</b>	<b>45.9%</b>	<b>-4.1%</b>				
<i>(After R&amp;R Transfers)</i>												
<b>EXPENDITURES:</b>												
Personnel Costs	2,878,287	945,471	32.8%		3,372,152	1,082,543	32.1%					
Contractual Services	446,222	138,406	31.0%		508,401	137,017	27.0%					
Maint & Repairs	547,849	174,645	31.9%		680,610	171,962	25.3%					
Utilities	1,891,551	598,570	31.6%		1,670,798	653,156	39.1%					
Office Expenses	815,017	28,427	3.5%		898,493	16,686	1.9%					
Insurance	127,492	2,940	2.3%		135,000	14,504	10.7%					
Other Expenses	314,868	28,427	9.0%		355,051	16,686	4.7%					
<b>TOTAL OPERATING EXPENSE</b>	<b>7,021,286</b>	<b>1,916,886</b>	<b>27.3%</b>	<b>22.7%</b>	<b>7,620,505</b>	<b>2,092,555</b>	<b>27.5%</b>	<b>22.5%</b>				
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				18.9%				18.4%				
Capital Equipment	522,000	61,070	11.7%		780,710	26,134	4.6%					
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>7,543,286</b>	<b>1,977,956</b>	<b>26.2%</b>	<b>23.8%</b>	<b>8,401,215</b>	<b>2,128,689</b>	<b>25.3%</b>	<b>24.7%</b>				
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				19.9%				20.6%				

WATER & SEWER FUND	PRIOR YEAR				CURRENT YEAR			
	Budget 14-15	Nov-14	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var
<b>REVENUES:</b>								
Rate & Service Charges	34,215,000	14,659,860	42.8%		37,192,552	14,825,817	39.9%	
Impact Fees	4,135,000	2,010,438	48.6%		3,850,000	4,382,005	113.8%	
Connection Fees	1,575,000	972,676	61.8%		2,300,000	1,911,140	83.1%	
Other Revenues	685,500	315,745	46.1%		711,500	511,983	72.0%	
<b>NON-OPERATING REVENUES:</b>								
Interest Income	25,000	10,522	42.1%		25,000	-	0.0%	
Gain(Loss) on Sale of Assets	108,550	(3,074)	-2.8%		105,975	-	0.0%	
<b>TOTAL REVENUES</b>	<b>40,744,050</b>	<b>17,966,167</b>	<b>44.1%</b>	<b>-5.9%</b>	<b>44,185,027</b>	<b>21,630,945</b>	<b>49.0%</b>	<b>-1.0%</b>
<b>TOTAL AVAILABLE REVENUE</b>	<b>22,734,278</b>	<b>10,174,574</b>	<b>44.8%</b>	<b>-5.2%</b>	<b>25,084,740</b>	<b>10,864,360</b>	<b>43.3%</b>	<b>-6.7%</b>
<i>(After R&amp;R Transfers)</i>								
<b>EXPENDITURES:</b>								
Personnel Costs	9,829,447	3,407,111	34.7%		10,608,223	3,551,775	33.5%	
Contractual Services	1,838,904	592,710	32.2%		2,003,892	572,532	28.6%	
Maint & Repairs	3,365,738	1,118,564	33.2%		3,562,931	1,055,949	29.6%	
Utilities	3,684,551	1,164,065	31.6%		3,779,318	1,343,449	35.5%	
Office Expenses	1,822,528	347,581	19.1%		1,935,768	59,351	3.1%	
Insurance	297,482	6,859	2.3%		330,000	33,843	10.3%	
Other Expenses	803,334	106,309	13.2%		1,380,957	59,351	4.3%	
<b>TOTAL OPERATING EXPENSE</b>	<b>21,641,984</b>	<b>6,743,199</b>	<b>31.2%</b>	<b>18.8%</b>	<b>23,601,089</b>	<b>6,676,249</b>	<b>28.3%</b>	<b>21.7%</b>
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				13.6%				15.0%
Capital Equipment	1,092,300	319,344	29.2%		1,483,650	207,487	14.0%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>22,734,284</b>	<b>7,062,543</b>	<b>31.1%</b>	<b>18.9%</b>	<b>25,084,739</b>	<b>6,883,736</b>	<b>27.4%</b>	<b>22.6%</b>
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				13.7%				15.9%

Note-The bulk of Solid Waste Revenues are collected from Dec-Feb

SEWER FUND	PRIOR YEAR				CURRENT YEAR			
	Budget 14-15	Nov-14	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var
<b>REVENUES:</b>								
Rate & Service Charges	25,546,392	10,942,812	42.8%		27,713,597	11,120,492	40.1%	
Impact Fees	2,650,000	1,284,866	48.5%		2,500,000	3,312,205	132.5%	
Connection Fees	840,000	535,325	63.7%		1,250,000	1,038,075	83.0%	
Other Revenues	540,000	239,435	44.3%		526,500	372,653	70.8%	
<b>NON-OPERATING REVENUES:</b>								
Interest Income	25,000	10,522	42.1%		25,000	-	0.0%	
Gain(Loss) on Sale of Assets	82,600	(3,074)	-3.7%		96,800	-	0.0%	
<b>TOTAL REVENUES</b>	<b>29,683,992</b>	<b>13,009,886</b>	<b>43.8%</b>	<b>-6.2%</b>	<b>32,111,897</b>	<b>15,843,425</b>	<b>49.3%</b>	<b>-0.7%</b>
<b>TOTAL AVAILABLE REVENUE</b>	<b>17,370,128</b>	<b>7,698,410</b>	<b>44.3%</b>	<b>-5.7%</b>	<b>19,186,609</b>	<b>8,157,054</b>	<b>42.5%</b>	<b>-7.5%</b>
<i>(After R&amp;R Transfers)</i>								
<b>EXPENDITURES:</b>								
Personnel Costs	6,951,160	2,461,640	35.4%		7,236,071	2,469,231	34.1%	
Contractual Services	1,392,682	454,304	32.6%		1,495,491	435,515	29.1%	
Maint & Repairs	2,817,889	943,919	33.5%		2,882,521	883,987	30.7%	
Utilities	1,793,000	565,495	31.5%		2,108,520	690,293	32.7%	
Office Expenses	1,007,511	319,154	31.7%		1,037,275	42,665	4.1%	
Insurance	169,990	3,919	2.3%		195,000	19,339	9.9%	
Other Expenses	488,466	77,882	15.9%		1,025,906	42,665	4.2%	
<b>TOTAL OPERATING EXPENSE</b>	<b>14,620,698</b>	<b>4,826,313</b>	<b>33.0%</b>	<b>17.0%</b>	<b>15,980,584</b>	<b>4,583,694</b>	<b>28.7%</b>	<b>21.3%</b>
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				11.3%				13.8%
Capital Equipment	570,300	258,274	45.3%		702,940	171,353	24.4%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>15,190,998</b>	<b>5,084,587</b>	<b>33.5%</b>	<b>16.5%</b>	<b>16,683,524</b>	<b>4,755,047</b>	<b>28.5%</b>	<b>21.5%</b>
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				10.8%				14.0%

SOLID WASTE	PRIOR YEAR				CURRENT YEAR			
	Budget 14-15	Nov-14	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var
<b>REVENUES:</b>								
Landfill User Fee Revenue	7,753,000	949,849	12.3%		7,815,400	1,220,443	15.6%	
Salvage Revenue	149,000	117,346	78.8%		259,500	44,843	17.3%	
Tipping Fees	2,044,500	912,957	44.7%		3,303,173	1,106,489	33.5%	
<b>Total Other Revenues</b>	<b>2,577,961</b>	<b>37,413</b>	<b>1.5%</b>		<b>252,260</b>	<b>20,844</b>	<b>8.3%</b>	
<b>NON-OPERATING REVENUES:</b>								
Interest Income	3,500	-	0.0%		500	-	0.0%	
Gain(Loss) on Sale of Assets	570,450	-	0.0%		108,500	-	0.0%	
<b>TOTAL REVENUES</b>	<b>13,098,411</b>	<b>2,017,565</b>	<b>15.4%</b>	<b>-37.3%</b>	<b>11,739,333</b>	<b>2,392,619</b>	<b>20.4%</b>	<b>-32.3%</b>
<b>TOTAL AVAILABLE REVENUE</b>	<b>11,587,482</b>	<b>1,262,999</b>	<b>10.9%</b>	<b>-41.8%</b>	<b>8,422,011</b>	<b>1,762,904</b>	<b>20.9%</b>	<b>-31.8%</b>
<i>(After R&amp;R Transfers)</i>								
<b>EXPENDITURES:</b>								
Personnel Costs	4,348,614	1,571,639	36.1%		4,308,051	1,432,783	33.3%	
Contractual Services	510,552	234,118	45.9%		510,262	237,977	46.6%	
Maint & Repairs	2,106,582	724,054	34.4%		2,032,708	479,311	23.6%	
Utilities	194,000	32,802	16.9%		188,400	34,838	18.5%	
Office Expenses	185,732	76,820	41.4%		247,034	82,124	33.2%	
Insurance	127,492	2,940	2.3%		135,000	14,504	10.7%	
Other Expenses	551,510	43,082	7.8%		556,906	22,196	4.0%	
<b>TOTAL OPERATING EXPENSE</b>	<b>8,024,482</b>	<b>2,685,455</b>	<b>33.5%</b>	<b>16.5%</b>	<b>7,978,361</b>	<b>2,303,734</b>	<b>28.9%</b>	<b>21.1%</b>
<i>Operating Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				-25.3%				-10.6%
Capital Equipment	3,563,000	1,507,972	42.3%		443,650	140,117	31.6%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>11,587,482</b>	<b>4,193,427</b>	<b>36.2%</b>	<b>13.8%</b>	<b>8,422,011</b>	<b>2,443,852</b>	<b>29.0%</b>	<b>21.0%</b>
<i>TOTAL Expense v. Revenues Variance-----&gt;&gt;&gt;</i>				-28.0%				-10.8%

BCWS Op Cash Flows Statement-Dec 2015

% of Fiscal Year Completed: 50.0%

ALL FUNDS	PRIOR YEAR				CURRENT YEAR			
	Budget 14-15	Nov-14	% Collected	% Var	Budget 15-16	Nov-15	% Collected	% Var
<b>REVENUES:</b>								
Rate, Service, User Fees & Charges	41,968,000	15,609,709	37.2%		45,007,952	16,046,259	35.7%	
Impact Fees	4,135,000	2,010,438	48.6%		3,850,000	4,382,005	113.8%	
Connection Fees	1,575,000	972,676	61.8%		2,300,000	1,911,140	83.1%	
Salvage & Tipping Fees	2,193,500	1,030,303	47.0%		3,562,673	1,151,332	32.3%	
Other Revenues	3,263,461	353,158	10.8%		963,760	532,827	55.3%	
<b>NON-OPERATING REVENUES:</b>								
Interest Income	28,500	10,522	36.9%		25,500	-	0.0%	
Gain(Loss) on Sale of Assets	679,000	(3,074)	-0.5%		214,475	-	0.0%	
<b>TOTAL REVENUES</b>	<b>53,842,461</b>	<b>19,983,732</b>	<b>37.1%</b>	<b>-12.9%</b>	<b>55,924,360</b>	<b>24,023,564</b>	<b>43.0%</b>	<b>-7.0%</b>
(Transfer to R&R)	(19,520,695)	(8,421,148)	43.1%		(22,417,609)	(11,396,300)	50.8%	
<b>TOTAL AVAILABLE REVENUE</b>	<b>34,321,766</b>	<b>11,562,584</b>	<b>33.7%</b>	<b>-16.3%</b>	<b>33,506,751</b>	<b>12,627,264</b>	<b>37.7%</b>	<b>-12.3%</b>
	Note: \$19.52MM includes Debt Service of \$15.4MM+				Note: \$22.4MM includes Debt Service of \$15.4MM+			
<b>EXPENDITURES:</b>	<b>Budget 14-15</b>	<b>Nov-14</b>	<b>% Spent</b>	<b>% Var</b>	<b>Budget 15-16</b>	<b>Nov-15</b>	<b>% Spent</b>	<b>% Var</b>
Personnel Costs	14,178,061	2,164,349	15.3%		14,916,274	4,984,558	33.4%	
Contractual Services	2,349,456	826,828	35.2%		2,514,154	810,509	32.2%	
Maint & Repairs	5,472,320	1,842,618	33.7%		5,595,639	1,535,260	27.4%	
Utilities	3,878,551	1,196,867	30.9%		3,967,718	1,378,288	34.7%	
Office Expenses	2,008,260	424,401	21.1%		2,182,802	141,475	6.5%	
Insurance	424,974	9,799	2.3%		465,000	48,347	10.4%	
Other Expenses	1,354,844	149,391	11.0%		1,937,863	81,547	4.2%	
<b>TOTAL OPERATING EXPENSE</b>	<b>29,666,466</b>	<b>6,614,253</b>	<b>22.3%</b>	<b>27.7%</b>	<b>31,579,450</b>	<b>8,979,983</b>	<b>28.4%</b>	<b>21.6%</b>
	Operating Expense v. Revenues Variance----->>> 11.4%				Operating Expense v. Revenues Variance----->>> 9.2%			
Cap Equipment	4,655,300	-	0.0%		1,927,300	347,604	18.0%	
<b>TOTAL OP &amp; NON-OP EXPENSE</b>	<b>34,321,766</b>	<b>6,614,253</b>	<b>19.3%</b>	<b>30.7%</b>	<b>33,506,750</b>	<b>9,327,588</b>	<b>27.8%</b>	<b>22.2%</b>
	TOTAL Expense v. Revenues Variance----->>> 14.4%				TOTAL Expense v. Revenues Variance----->>> 9.8%			

\*Note that 100% of all impact fee collections will be deposited to R&R for Project and Debt expense

## FY15-16 BCWS Monthly Financial Report - WATER FUND

**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 12,063,955	\$ 5,787,521	48.0%
Non-Operating Revenue	\$ 9,175	\$ -	0.0%
(Transfer to R&R)	\$ (6,174,999)	\$ (3,080,216)	49.9%
<b>Total Revenue</b>	<b>\$ 5,898,131</b>	<b>\$ 2,707,304</b>	<b>45.9%</b>
Operating Expense	\$ 7,620,505	\$ 2,529,561	33.2%
Non-Operating Expense	\$ 780,710	\$ 36,134	4.6%
<b>Total Expense</b>	<b>\$ 8,401,215</b>	<b>\$ 2,565,695</b>	<b>30.5%</b>

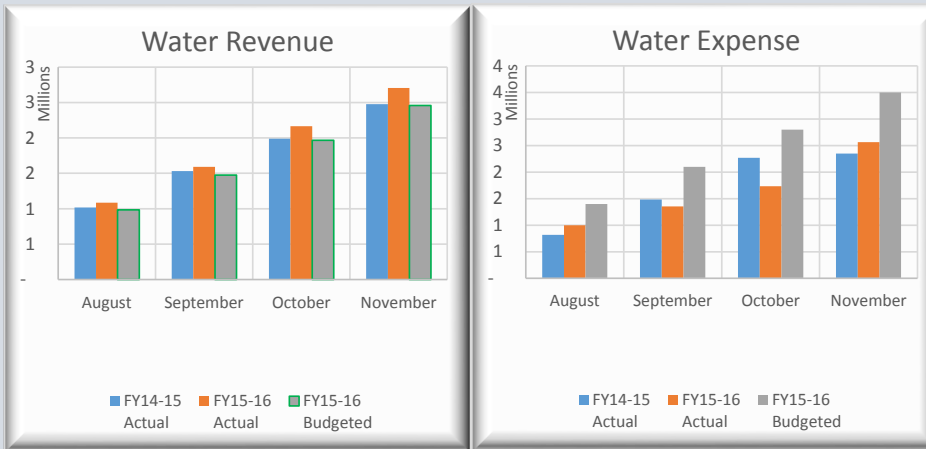
**Budget Report for month of: Nov-15**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 9,478,955	\$ 3,705,325	39.1%
Impact Fees	\$ 1,350,000	\$ 1,069,800	79.2%
Connection Fees	\$ 1,050,000	\$ 873,065	83.1%
Other Revenues	\$ 185,000	\$ 139,330	75.3%
<b>Total Operating Revenue</b>	<b>\$ 12,063,955</b>	<b>\$ 5,787,521</b>	<b>48.0%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ -	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 9,175	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 9,175</b>	<b>\$ -</b>	<b>0.0%</b>

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 3,372,152	\$ 1,082,543	32.1%
Contractual Services	\$ 508,401	\$ 137,017	27.0%
Maintenance & Repairs	\$ 680,610	\$ 171,962	25.3%
Utilities	\$ 1,670,798	\$ 653,156	39.1%
Office Expenses	\$ 898,493	\$ 453,692	50.5%
Insurance	\$ 135,000	\$ 14,504	10.7%
Other Expenses	\$ 355,051	\$ 16,686	4.7%
<b>Total Operating Expense</b>	<b>\$ 7,620,505</b>	<b>\$ 2,529,561</b>	<b>33.2%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 780,710	\$ 36,134	4.6%
<b>Total Non-Operating Expense</b>	<b>\$ 780,710</b>	<b>\$ 36,134</b>	<b>4.6%</b>



## FY15-16 BCWS Monthly Financial Report - SEWER FUND

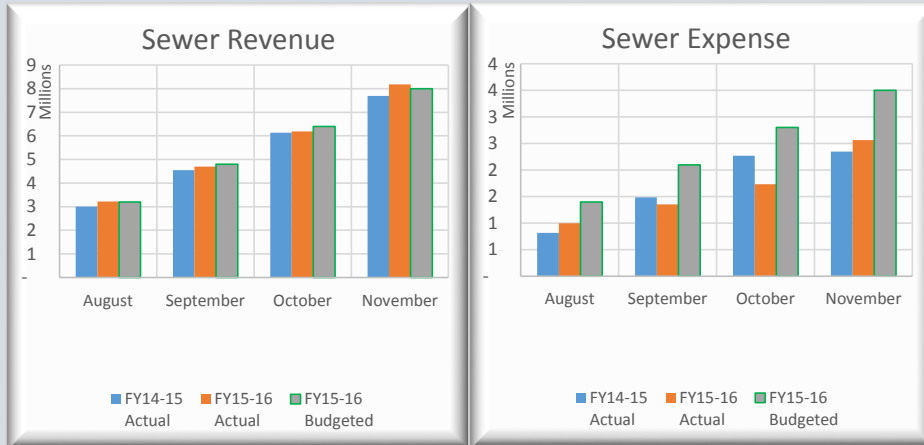
**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 31,990,097	\$ 15,843,425	49.5%
Non-Operating Revenue	\$ 121,800	\$ -	0.0%
(Transfer to R&R)	\$ (12,925,288)	\$ (7,656,075)	59.2%
<b>Total Revenue</b>	<b>\$ 19,186,609</b>	<b>\$ 8,187,349</b>	<b>42.7%</b>
Operating Expense	\$ 15,980,584	\$ 4,901,691	30.7%
Non-Operating Expense	\$ 702,940	\$ 171,353	24.4%
<b>Total Expense</b>	<b>\$ 16,683,524</b>	<b>\$ 5,073,044</b>	<b>30.4%</b>

**Budget Report for month of: Nov-15**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 27,713,597	\$ 11,120,492	40.1%
Impact Fees	\$ 2,500,000	\$ 3,312,205	132.5%
Connection Fees	\$ 1,250,000	\$ 1,038,075	83.0%
Other Revenues	\$ 526,500	\$ 372,653	70.8%
<b>Total Operating Revenue</b>	<b>\$ 31,990,097</b>	<b>\$ 15,843,425</b>	<b>49.5%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 25,000	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 96,800	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 121,800</b>	<b>\$ -</b>	<b>0.0%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 7,236,071	\$ 2,469,231	34.1%
Contractual Services	\$ 1,495,491	\$ 435,515	29.1%
Maintenance & Repairs	\$ 2,882,321	\$ 883,987	30.7%
Utilities	\$ 2,108,520	\$ 690,293	32.7%
Office Expenses	\$ 1,037,275	\$ 360,662	34.8%
Insurance	\$ 195,000	\$ 19,339	9.9%
Other Expenses	\$ 1,025,906	\$ 42,665	4.2%
<b>Total Operating Expense</b>	<b>\$ 15,980,584</b>	<b>\$ 4,901,691</b>	<b>30.7%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 702,940	\$ 171,353	24.4%
<b>Total Non-Operating Expense</b>	<b>\$ 702,940</b>	<b>\$ 171,353</b>	<b>24.4%</b>

## FY15-16 BCWS Monthly Financial Report - WATER & SEWER FUND

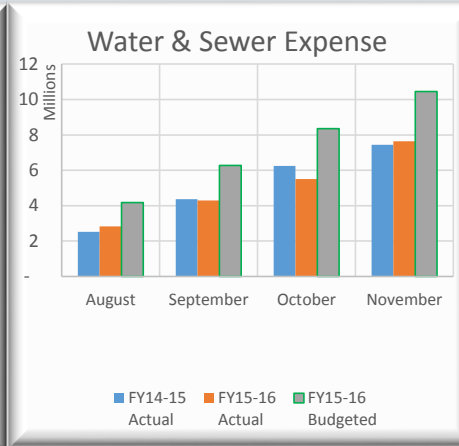
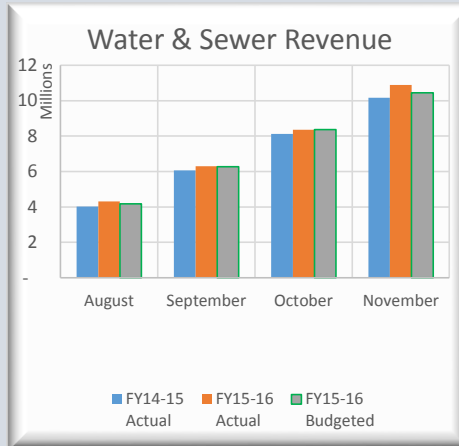
**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 44,054,052	\$ 21,630,945	49.1%
Non-Operating Revenue	\$ 130,975	\$ -	0.0%
(Transfer to R&R)	\$ (19,100,287)	\$ (10,736,291)	56.2%
<b>Total Revenue</b>	<b>\$ 25,084,740</b>	<b>\$ 10,894,654</b>	<b>43.4%</b>
Operating Expense	\$ 23,601,089	\$ 7,431,252	31.5%
Non-Operating Expense	\$ 1,483,650	\$ 207,487	14.0%
<b>Total Expense</b>	<b>\$ 25,084,739</b>	<b>\$ 7,638,739</b>	<b>30.5%</b>

**Budget Report for month of: Nov-15**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 37,192,552	\$ 14,825,817	39.9%
Impact Fees	\$ 3,850,000	\$ 4,382,005	113.8%
Connection Fees	\$ 2,300,000	\$ 1,911,140	83.1%
Other Revenues	\$ 711,500	\$ 511,983	72.0%
<b>Total Operating Revenue</b>	<b>\$ 44,054,052</b>	<b>\$ 21,630,945</b>	<b>49.1%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 25,000	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 105,975	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 130,975</b>	<b>\$ -</b>	<b>0.0%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 10,608,223	\$ 3,551,775	33.5%
Contractual Services	\$ 2,003,892	\$ 572,532	28.6%
Maintenance & Repairs	\$ 3,562,931	\$ 1,055,949	29.6%
Utilities	\$ 3,779,318	\$ 1,343,449	35.5%
Office Expenses	\$ 1,935,768	\$ 814,354	42.1%
Insurance	\$ 330,000	\$ 33,843	10.3%
Other Expenses	\$ 1,380,957	\$ 59,351	4.3%
<b>Total Operating Expense</b>	<b>\$ 23,601,089</b>	<b>\$ 7,431,252</b>	<b>31.5%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,483,650	\$ 207,487	14.0%
<b>Total Non-Operating Expense</b>	<b>\$ 1,483,650</b>	<b>\$ 207,487</b>	<b>14.0%</b>

## FY15-16 BCWS Monthly Financial Report - SOLID WASTE FUND

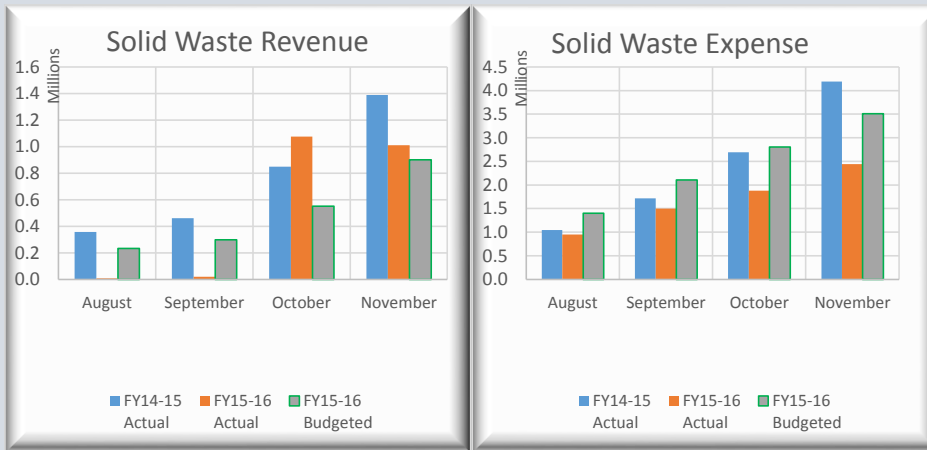
**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 11,630,333	\$ 2,392,619	20.6%
Non-Operating Revenue	\$ 109,000	\$ -	0.0%
(Transfer to R&R)	\$ (3,317,322)	\$ (1,382,218)	41.7%
<b>Total Revenue</b>	<b>\$ 8,422,011</b>	<b>\$ 1,010,402</b>	<b>12.0%</b>
Operating Expense	\$ 7,978,361	\$ 2,303,734	28.9%
Non-Operating Expense	\$ 443,650	\$ 140,117	31.6%
<b>Total Expense</b>	<b>\$ 8,422,011</b>	<b>\$ 2,443,852</b>	<b>29.0%</b>

**Budget Report for month of: Nov-15**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Serv Charges, User Fees	\$ 7,815,400	\$ 1,220,443	15.6%
Salvage Revenue	\$ 259,500	\$ 44,843	17.3%
Tipping Fees	\$ 3,303,173	\$ 1,106,489	33.5%
Other Revenues	\$ 252,260	\$ 20,844	8.3%
<b>Total Operating Revenue</b>	<b>\$ 11,630,333</b>	<b>\$ 2,392,619</b>	<b>20.6%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 500	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 108,500	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 109,000</b>	<b>\$ -</b>	<b>0.0%</b>



OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 4,308,051	\$ 1,432,783	33.3%
Contractual Services	\$ 510,262	\$ 237,977	46.6%
Maintenance & Repairs	\$ 2,032,708	\$ 479,311	23.6%
Utilities	\$ 188,400	\$ 34,838	18.5%
Office Expenses	\$ 247,034	\$ 82,124	33.2%
Insurance	\$ 135,000	\$ 14,504	10.7%
Other Expenses	\$ 556,906	\$ 22,196	4.0%
<b>Total Operating Expense</b>	<b>\$ 7,978,361</b>	<b>\$ 2,303,734</b>	<b>28.9%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 443,650	\$ 140,117	31.6%
<b>Total Non-Operating Expense</b>	<b>\$ 443,650</b>	<b>\$ 140,117</b>	<b>31.6%</b>

## FY15-16 BCWS Monthly Financial Report - ALL FUNDS

**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% USED
Operating Revenue	\$ 55,684,385	\$ 24,023,564	43.1%
Non-Operating Revenue	\$ 239,975	\$ -	0.0%
(Transfer to R&R)	\$ (22,417,609)	\$ (12,118,509)	54.1%
<b>Total Revenue</b>	<b>\$ 33,506,751</b>	<b>\$ 11,905,055</b>	<b>35.5%</b>
Operating Expense	\$ 31,579,450	\$ 9,734,986	30.8%
Non-Operating Expense	\$ 1,927,300	\$ 347,604	18.0%
<b>Total Expense</b>	<b>\$ 33,506,750</b>	<b>\$ 10,082,590</b>	<b>30.1%</b>

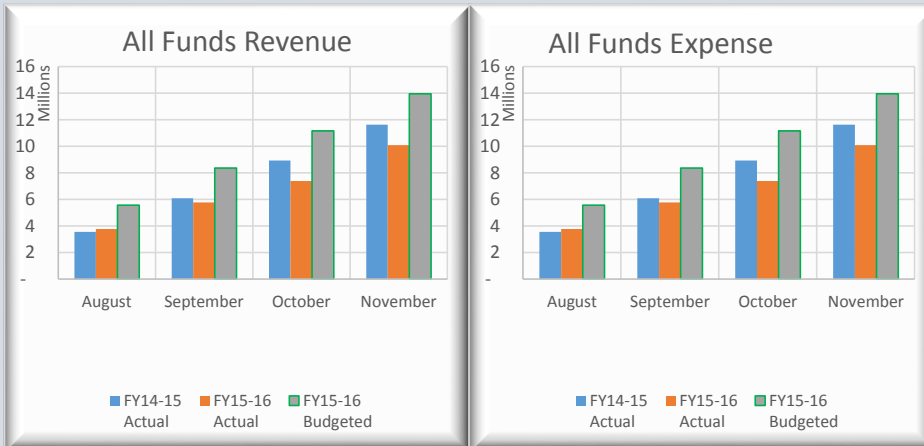
**Budget Report for month of: Nov-15**

OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Rate & Service Charges	\$ 45,007,952	\$ 16,046,259	35.7%
Impact Fees	\$ 3,850,000	\$ 4,382,005	113.8%
Connection Fees	\$ 2,300,000	\$ 1,911,140	83.1%
Salvage Revenue	\$ 259,500	\$ 44,843	17.3%
Tipping Fees	\$ 3,303,173	\$ 1,106,489	33.5%
Other Revenues	\$ 963,760	\$ 532,827	55.3%
<b>Total Operating Revenue</b>	<b>\$ 55,684,385</b>	<b>\$ 24,023,564</b>	<b>43.1%</b>

NON-OPERATING REVENUE	BUDGET	ACTUAL	% COLLECTED
Interest Income	\$ 25,500	\$ -	0.0%
Gain(Loss) on Sale of Assets	\$ 214,475	\$ -	0.0%
<b>Total Non-Operating Revenue</b>	<b>\$ 239,975</b>	<b>\$ -</b>	<b>0.0%</b>

OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Personnel	\$ 14,916,274	\$ 4,984,558	33.4%
Contractual Services	\$ 2,514,154	\$ 810,509	32.2%
Maintenance & Repairs	\$ 5,595,639	\$ 1,535,260	27.4%
Utilities	\$ 3,967,718	\$ 1,378,288	34.7%
Office Expenses	\$ 2,182,802	\$ 896,478	41.1%
Insurance	\$ 465,000	\$ 48,347	10.4%
Other Expenses	\$ 1,937,863	\$ 81,547	4.2%
<b>Total Operating Expense</b>	<b>\$ 31,579,450</b>	<b>\$ 9,734,986</b>	<b>30.8%</b>

NON-OPERATING EXPENSE	BUDGET	ACTUAL	% SPENT
Capital Equipment	\$ 1,927,300	\$ 347,604	18.0%
<b>Total Non-Operating Expense</b>	<b>\$ 1,927,300</b>	<b>\$ 347,604</b>	<b>18.0%</b>



## FY15-16 BCWS Monthly Financial Report - R&R FUND

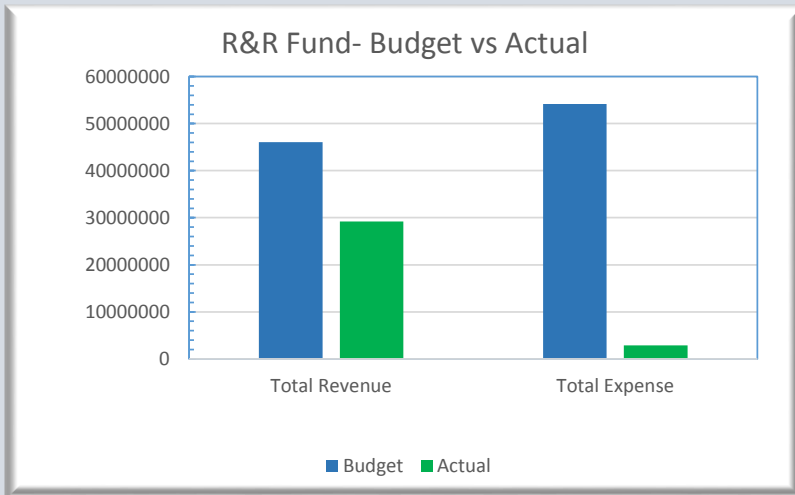
**% of Year Completed: 50.0%**

	BUDGET	ACTUAL	% Collected
Beginning Balance	\$ 23,614,404	\$ 23,614,404	100.0%
Revenue FY15-16	\$ 22,417,609	\$ 9,969,205	44.5%
Total Revenue	\$ 46,032,013	\$ 33,583,609	73.0%
Total Expense	\$ 54,137,100	\$ 7,857,506	14.5%

**Budget Report for month of: Dec-15**

<b>R&amp;R Beginning Balance</b>	<b>07/01/15</b>
	\$ 23,614,404
<b>R&amp;R Current Balance</b>	<b>12/31/15</b>
	\$ 33,583,609

REVENUE	BUDGET	ACTUAL	% COLLECTED
Trans fr Oper for Debt/Proj	\$ 18,567,609	\$ 5,587,200	30.1%
Trans Imp Fees fr Op Bud	\$ 3,850,000	\$ 4,382,005	113.8%
	\$ -		
<b>Total Revenue</b>	<b>\$ 46,032,013</b>	<b>\$ 9,969,205</b>	<b>21.7%</b>



EXPENSE	BUDGET	ACTUAL	% SPENT
Project Expense	\$ 39,112,571	\$ 178,640	0.5%
Debt Principal	\$ 8,030,000	\$ 6,551,799	81.6%
Debt Interest	\$ 6,994,529	\$ 1,127,067	16.1%
<b>Total Expense</b>	<b>\$ 54,137,100</b>	<b>\$ 7,857,506</b>	<b>14.5%</b>

\*\*2014 bond proceeds are specifically for BCSW's portion of the Lake Moultrie water plant expansion.

**Notes:**

The FY15-16 budget calls for the following:

From Water for Debt	\$4,494,864
From Water Op Funds	\$330,135
From Water Impact Fees	\$1,350,000
From Sewer for Debt	\$9,412,875
From Sewer Op Funds	\$1,012,413
From Sewer Impact Fees	\$2,500,000
From S Waste For Debt	\$1,511,317
From S Waste Op Funds	\$1,056,832

Each month, impact fee collections will be deposited into the RAMP account (R&R) and show on THIS financial report. We will also move the following amounts monthly into R&R:

	Total from Operations	For Debt	Other	Per Month
Water	\$ 4,824,999	\$ 4,494,864	\$ 330,135	\$ 402,083
Sewer	\$ 10,425,288	\$ 9,412,875	\$ 1,012,413	\$ 868,774
Solid Waste	\$ 2,568,149	\$ 1,511,317	\$ 1,056,832	\$ 214,012
<b>TOTAL</b>	<b>\$ 17,818,436</b>	<b>\$ 15,419,056</b>	<b>\$ 2,399,380</b>	<b>\$ 1,484,870</b>

Deposits



TOTAL ALL TO RAMP      \$21,668,436

Jul-15	\$	1,484,870	
Aug-15	\$	2,969,739	2 months
Sep-15	\$	4,454,609	3 months
Oct-15	\$	5,939,479	etc...
Nov-15	\$	7,424,348	
Dec-15	\$	8,909,218	
Jan-16	\$	10,394,088	
Feb-16	\$	11,878,957	
Mar-16	\$	13,363,827	
Apr-16	\$	14,848,697	
May-16	\$	16,333,566	
Jun-16	\$	17,818,436	